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**PCED** | Philippine Center for  
Economic Development

*present a seminar on*

**Political intervention in the Philippine Bureaucracy:  
Patterns of politicization from 1987 to 2010**

by

***Dr. Toby C. Monsod***

**26 November 2015, Thursday**

4:00-5:00 p.m. – Room 303

***Abstract:***

The act of increasing the number and penetration of presidential appointees in the bureaucracy is referred to as *politicization*. Politicization can be a short-term strategy for improving agency performance. However politicization erodes the civil service corps in fundamental ways even when selected appointees are of consistently high quality. Motivated by the continuing discussion on “good governance” and how it can or should be pursued in the Philippines, this essay revisits the theme of political intervention in the bureaucracy, extending the discussions found in the 1997 World Development Report and the 2008/2009 Philippine Human Development Report by using updated and new sources of data to understand how politicization occurs, where it occurs and to what effect across five presidential terms from 1987 to 2010.

***About the speaker:***

**Toby Collas Monsod** is Associate Professor at the University of the Philippines School of Economics. Her research interests and published work have revolved around regional and housing economics, economics of the public sector, development and social reform. As BSP Professorial Chair in Money and Banking, she has recently embarked on a research agenda linking housing finance, financial inclusion and behavioral economics.

Dr. Monsod was the lead author of the 2008/2009 and 2012/2013 Philippine Human Development Reports on *Institutions, Politics and Human Development* and *Geography and Human Development*, respectively, which received NAST Outstanding Book Awards. She obtained her Ph.D. (2008), M.A. (1997), Dip.DE (1996) and B.S. Math (1985) degrees from the University of the Philippines.



**Free and open to the public**

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